INDEX TO VOLUME 35 (1994)

AUTHOR LISTING

AAVIKKO, Pekka, see Holmström, Jan B.
ALLEN, Stuart J., and Edmund W. Schuster. "Practical Production Scheduling with Capacity Constraints and Dynamic Demand: Family Planning and Disaggregation." 4Q: 15–21.
ANAND, Sam, see Schmahl, Karen E.
ARDALAN, Alireza. "Estimating Time Standards for Products with Short Life Cycles." 4Q: 60–63.
ATWATER, J. Brian, and Satya S. Chakravorty. "Does Protective Capacity Assist Managers in Competing Along Time-Based Dimensions?" 3Q: 53–59.
AULL-HYDE, Rhonda, Conrado M. Gempesaw II, and Indu Sundaresan. "Procurement Practices in the U.S. Broiler Industry: Shall We Call Them JIT?" 2Q: 11–16.

BAKER, R.C., Ray-E Chang, and I-Chiu Chang. "Switching Rules for JIT Purchasing." 3Q: 13–17.
BANDYOPADHYAY, Jayanta K. "Redesigning the POM Major to Prepare Manufacturing Managers of the 1990s." 1Q: 26–30.
BENSON, John, Spencer Bruil, Don Coghill, Rebecca Huber Cleator, Terry Keller, and Dan Wolf. "Self-Directed Work Teams." 1Q: 79–83.
BILLESBACH, Thomas J. "Applying Lean Production Principles to a Process Facility." 3Q: 40–44.
BILLESBACH, Thomas J. "Simplified Flow Control Using Kanban Signals." 2Q: 72–75.
BILLESBACH, Thomas J., and Roger Hayen. "Long-Term Impact of Just-in-Time on Inventory Performance Measures." 1Q: 62–67.
BONDI, Philip, see Im, Jin H.
BROWN, Steve. "TQM and Work Study: Partners in Excellence." 3Q: 34–39
BRUIL, Spencer, see Benson, John.

CHAKRAVORTY, Satya S., see Atwater, J. Brian.
CHANG, I-Chiu, see Baker, R.C.
CHANG, Pao-Long, and Kuen-Horng Lu. "Reducing Inventory/Sale Monthly Index of Spare Parts by Quality Control Tools." 4Q: 69–74.
CHANG, Ray-E, see Baker, R.C.
CHU, Yung-Lin, see Norris, Daniel M.
CLEATOR, Rebecca Huber, see Benson, John.
CLEMENTS, Dale W., see Reid, Richard A.
COGHILL, Don, see Benson, John.
COLEMAN, B. Jay, and M. Reza Vaghefi. "Heijunka (?): A Key to the Toyota Production System." 4Q: 31–35.
COOK, David P. "A Simulation Comparison of Traditional, JIT, and TOC Manufacturing Systems in a Flow Shop with Bottlenecks." 1Q: 73–78.
COX, James F., see Howe, W. Gerry.

DAUGHERTY, Patricia J., see Spencer, Michael S.
DEMMY, Barbara Sue, see Demmy, W. Steven.
DEMMY, W. Steven, and Barbara Sue Demmy. "Drum-Buffer-Rope Scheduling and Pictures for the Yearbook." 3Q: 45–47.
DRACH, Bob. "Use Manufacturing Standards to Drive Continuous Cost Improvement." 1Q: 20–25.

ELMUTI, Dean, and Yunus Kathawala. "A Preliminary Analysis of Deming's Quality Improvement Program: Some Insights." 2Q: 52–57.

FAWCETT, Stanley E., see Scully, Joseph I.
FERRAS, Leo. "Continuous Improvements in Electronics Manufacturing." 2Q: 1–5.
FORD, Roger G., see Moras, Rafael G.

GEMPESAW II, Conrado M., see Aull-Hyde, Rhonda.
GILBERT, James P., see Patti, Anthony L.
GREEN, Fess. "College Grads on the Factory Floor: A Case Study of High Commitment Work Teams." 1Q: 8–12.
GUPTA, Mahesh, and Dana Zhender. "Outsourcing and its Impact on Operations Strategy." 3Q: 70–76.

HANNA, Mark D., see Newman, W. Rocky.
HART, Marilyn K., and Robert F. Hart. "The Evaluation of a Measurement System." 4Q: 22–26.
HART, Robert F., see Hart, Marilyn K.
HARTMAN, Sandra J., see Im, Jin H.
HAYEN, Roger, see Billesbach, Thomas J.
HAYES, Timothy R. "An Inventory Control System for the Colorado School of Mines Quick Copy Center." 4Q: 50–53.

INDEX TO VOLUME 35 (1994)

AUTHOR LISTING

AAVIKKO, Pekka, see Holmström, Jan B.
ALLEN, Stuart J., and Edmund W. Schuster. "Practical Production Scheduling with Capacity Constraints and Dynamic Demand: Family Planning and Disaggregation." 4Q: 15–21.
ANAND, Sam, see Schmahl, Karen E.
ARDALAN, Alireza. "Estimating Time Standards for Products with Short Life Cycles." 4Q: 60–63.
ATWATER, J. Brian, and Satya S. Chakravorty. "Does Protective Capacity Assist Managers in Competing Along Time-Based Dimensions?" 3Q: 53–59.
AULL-HYDE, Rhonda, Conrado M. Gempesaw II, and Indu Sundaresan. "Procurement Practices in the U.S. Broiler Industry: Shall We Call Them JIT?" 2Q: 11–16.

BAKER, R.C., Ray-E Chang, and I-Chiu Chang. "Switching Rules for JIT Purchasing." 3Q: 13–17.
BANDYOPADHYAY, Jayanta K. "Redesigning the POM Major to Prepare Manufacturing Managers of the 1990s." 1Q: 26–30.
BENSON, John, Spencer Bruil, Don Coghill, Rebecca Huber Cleator, Terry Keller, and Dan Wolf. "Self-Directed Work Teams." 1Q: 79–83.
BILLESBACH, Thomas J. "Applying Lean Production Principles to a Process Facility." 3Q: 40–44.
BILLESBACH, Thomas J. "Simplified Flow Control Using Kanban Signals." 2Q: 72–75.
BILLESBACH, Thomas J., and Roger Hayen. "Long-Term Impact of Just-in-Time on Inventory Performance Measures." 1Q: 62–67.
BONDI, Philip, see Im, Jin H.
BROWN, Steve. "TQM and Work Study: Partners in Excellence." 3Q: 34–39
BRUIL, Spencer, see Benson, John.

CHAKRAVORTY, Satya S., see Atwater, J. Brian.
CHANG, I-Chiu, see Baker, R.C.
CHANG, Pao-Long, and Kuen-Horng Lu. "Reducing Inventory/Sale Monthly Index of Spare Parts by Quality Control Tools." 4Q: 69–74.
CHANG, Ray-E, see Baker, R.C.
CHU, Yung-Lin, see Norris, Daniel M.
CLEATOR, Rebecca Huber, see Benson, John.
CLEMENTS, Dale W., see Reid, Richard A.
COGHILL, Don, see Benson, John.
COLEMAN, B. Jay, and M. Reza Vaghefi. "Heijunka (?): A Key to the Toyota Production System." 4Q: 31–35.
COOK, David P. "A Simulation Comparison of Traditional, JIT, and TOC Manufacturing Systems in a Flow Shop with Bottlenecks." 1Q: 73–78.
COX, James F., see Howe, W. Gerry.

DAUGHERTY, Patricia J., see Spencer, Michael S.
DEMMY, Barbara Sue, see Demmy, W. Steven.
DEMMY, W. Steven, and Barbara Sue Demmy. "Drum-Buffer-Rope Scheduling and Pictures for the Yearbook." 3Q: 45–47.
DRACH, Bob. "Use Manufacturing Standards to Drive Continuous Cost Improvement." 1Q: 20–25.

ELMUTI, Dean, and Yunus Kathawala. "A Preliminary Analysis of Deming's Quality Improvement Program: Some Insights." 2Q: 52–57.

FAWCETT, Stanley E., see Scully, Joseph I.
FERRAS, Leo. "Continuous Improvements in Electronics Manufacturing." 2Q: 1–5.
FORD, Roger G., see Moras, Rafael G.

GEMPESAW II, Conrado M., see Aull-Hyde, Rhonda.
GILBERT, James P., see Patti, Anthony L.
GREEN, Fess. "College Grads on the Factory Floor: A Case Study of High Commitment Work Teams." 1Q: 8–12.
GUPTA, Mahesh, and Dana Zhender. "Outsourcing and its Impact on Operations Strategy." 3Q: 70–76.

HANNA, Mark D., see Newman, W. Rocky.
HART, Marilyn K., and Robert F. Hart. "The Evaluation of a Measurement System." 4Q: 22–26.
HART, Robert F., see Hart, Marilyn K.
HARTMAN, Sandra J., see Im, Jin H.
HAYEN, Roger, see Billesbach, Thomas J.
HAYES, Timothy R. "An Inventory Control System for the Colorado School of Mines Quick Copy Center." 4Q: 50–53.

HAYNSWORTH, Toby, and Gerald Perselay. "Youth Apprenticeship Programs: A Better Source of Entry-Level Workers." 2Q: 6–10.
HOBBS, O. Kermit, Jr. "Application of JIT Techniques in a Discrete Batch Job Shop." 1Q: 43–47.
HOLLAND, Jean. "Scheduling Patients in Hemodialysis Centers." 2Q: 76–80.
HOLMSTRÖM, Jan B., and Pekka Aavikko. "Achieving a Management Breakthrough in Inbound Logistics by Improving the Efficacy of Operational Decisions." 3Q: 1–8.
HOPTON, Walter E., see Partovi, Fariborz Y.
HOWE, W. Gerry, and James F. Cox. "Enterprise Implications of Transfer Pricing." 2Q: 35–38.

IM, Jin H, Sandra J. Hartman, and Philip J. Bondi. "How Do JIT Systems Affect Human Resource Management?" 1Q: 1–4.
INMAN, R. Anthony. "The Impact of Lot-Size Reduction on Quality." 1Q: 5–7.

KARUPPAN, Corinne M. "Stress Management in a Highly Automated Environment." 2Q: 29–34.
KATHAWALA, Yunus, see Elmuti, Dean.
KEATON, Mark H. "A New Functional Approximation to the Standard Normal Loss Integral." 2Q: 58–62.
KEES, Kenneth P., see Pendegraft, Norman.
KELLER, Terry, see Benson, John.
KNOTTS, Rose, and Sharynn Tomlin. "A Comparison of TQM Practices in U.S. and Mexican Companies." 1Q: 53–58.
KRUPP, James A.G. "Measuring Inventory Management Performance." 4Q: 1–6.

LAU, R.S.S. "An Integrated Approach to Batch Manufacturing Systems." 3Q: 29–33.
LAWSON, Mark A., see Pendegraft, Norman.
LEAVY, Brian. "Two Strategic Perspectives on the Buyer-Supplier Relationship." 2Q: 47–51.
LOCKAMY III, Archie. "A Delivery Performance Measurement System Framework for Improved Customer Responsiveness." 2Q: 17–21.
LU, Kuen-Horng, see Chang, Pao-Long.
LUTMAN, William. "ISO 9000: Can America Demonstrate a Commitment to Quality?" 2Q: 81–85.

MANION, Stephen. "Learning for Profit." 4Q: 64–68.
MCCAMPBELL, Atefeh S., see Valeri, Mark A.
MCDERMOTT, Christopher M., and Gregory N. Stock. "The Use of Common Parts and Designs in High-Tech Industries: A Strategic Approach." 3Q: 65–69.
MIN, Hokey, and Dooyoung Shin. "A Group Technology Classification and Coding System for Value-Added Purchasing." 1Q: 39–42.
MORAS, Rafael G., Constantino Moras Sánchez, and Roger G. Ford. "Quality Success Stories in San Antonio Industry." 4Q: 36–42.
MORAS SÁNCHEZ, Constantino, see Moras, Rafael G.
MURPHY, Lisa D. "Closing the Gate on Hazardous Materials." 2Q: 67–71.

NEWMAN, W. Rocky, and Mark D. Hanna. "Including Equipment Flexibility in Break-Even Analysis: Two Examples." 1Q: 48–52.
NICHOLAS, John M. "Concurrent Engineering: Overcoming Obstacles to Teamwork." 3Q: 18–22.
NORRIS, Daniel M., Robert D. Swanson, and Yung-Lin Chu. "Just-in-Time Production Systems: A Survey of Managers." 2Q: 63–66.

PARK, Sunghil. "Quick Response with Overseas Production." 4Q: 11–14.
PARTOVI, Fariborz Y., and Walter E. Hopton. "The Analytic Hierarchy Process As Applied to Two Types of Inventory Problems." 1Q: 13–19.
PATTI, Anthony L., and James P. Gilbert. "A Problem Reporting and Tracking System for New Product Development." 4Q: 7–10.
PENDEGRAFT, Norman, Kenneth P. Kees, and Mark A. Lawson. "A Low-Cost Work Order Tracking System." 4Q: 27–30.
PERSELAY, Gerald, see Haynsworth, Toby.
PUNTENNEY, Paul R. "Adopting an Alternative Work Schedule in a Manufacturing Environment." 1Q: 68–72.
PURPURA, James A. "Drawing the Line on Inflexibility." 3Q: 9–12.

REID, Richard A., and Dale W. Clements. "Facility Shutdown: A Model-Based Approach to Production Planning." 4Q: 43–49.
ROGERS, Dale S., see Spencer, Michael S.

SCHMAHL, Karen E., and Sam Anand. "Impact of a Decision Support and Finite Scheduling System on a Large Machine Shop." 4Q: 54–59.
SCHUSTER, Edmund W., see Allen, Stuart J.

SCULLY, Joseph I., and Stanley E. Fawcett. "International Procurement Strategies: Challenges and Opportunities for the Small Firm." 2Q: 39–46.
SELLANI, Robert J. "Organizational Lag and its Effects on Financial Performance." 3Q: 77–81.
SHIN, Dooyoung, see Min, Hokey.
SOUNDERPANDIAN, Jayavel. "MRP on Spreadsheets: An Update." 3Q: 60–64.
SPENCER, Michael S., Patricia J. Daugherty, and Dale S. Rogers. "Towards a Deeper Understanding of JIT: A Comparison Between APICS and Logistics Managers." 3Q: 23–28.
STOCK, Gregory N., see McDermott, Christopher M.
SUNDARESAN, Indu, see Aull-Hyde, Rhonda.
SWANSON, Robert D., see Norris, Daniel M.

TATIKONDA, Lakshmi U., and Mohan V. Tatikonda. "Tools for Cost-Effective Product Design and Development." 2Q: 22–28.
TATIKONDA, Mohan V. "Design for Assembly: A Critical Methodology for Product Reengineering and New Product Development." 1Q: 31–38.
TATIKONDA, Mohan V., see Tatikonda, Lakshmi U.
TOMLIN, Sharynn, see Knotts, Rose.
TOOMEY, John W. "Adjusting Cost Management Systems to Lean Manufacturing Environments." 3Q: 82–85.

VAGHEFI, M. Reza, see Coleman, B. Jay.
VALERI, Mark A., and Atefeh S. McCampbell. "Improve Your Logistical Program with Automation: An Industry Outlook." 4Q: 75–79.
VAUGHAN, Timothy S. "An Alternative Framework for Short-Run SPC." 3Q: 48–52.

WESTON, F.C. "Ted", Jr. "Three Dimensions of CIM." 1Q: 59–61.
WOLF, Dan, see Benson, John.

ZHENDER, Dana, see Gupta, Mahesh.

SUBJECT LISTING

Prepared by James A. G. Krupp

Bar Coding

VALERI, Mark A., and Atefeh S. McCampbell. "Improve Your Logistical Program with Automation: An Industry Outlook." 4Q: 75–79.

CIM (Computer-Integrated Manufacturing)

WESTON, F. C. "Ted," Jr. "Three Dimensions of CIM." 1Q: 59–61.

CFM (Continuous Flow Manufacturing)

FERRAS, Leo. "Continuous Improvements in Electronics Manufacturing." 2Q: 1–5.

Curricula/Education/Academic Interface

BANDYOPADHYAY, Jayanta K. "Redesigning the POM Major to Prepare Manufacturing Managers of the 1990s." 1Q: 26–30.

Distribution/Logistics/Warehousing

HOLMSTRÖM, Jan B., and Pekka Aavikko. "Achieving a Management Breakthrough in Inbound Logistics by Improving the Efficacy of Operational Decisions." 3Q: 1–8.

Financial/Accounting Interfaces

DRACH, Bob. "Use Manufacturing Standards to Drive Continuous Cost Improvement." 1Q: 20–25.

HOWE, W. Gerry, and James F. Cox. "Enterprise Implications of Transfer Pricing." 2Q: 35–38.

TOOMEY, John W. "Adjusting Cost Management Systems to Lean Manufacturing Environments." 3Q: 82–85.

General Management

GREEN, Fess. "College Grads on the Factory Floor: A Case Study of High Commitment Work Teams." 1Q: 8–12.

GUPTA, Mahesh, and Dana Zhender. "Outsourcing and its Impact on Operations Strategy." 3Q: 70–76.

MANION, Stephen. "Learning for Profit." 4Q: 64–68.

NICHOLAS, John M. "Concurrent Engineering: Overcoming Obstacles to Teamwork." 3Q: 18–22.

PUNTENNEY, Paul R. "Adopting an Alternative Work Schedule in a Manufacturing Environment." 1Q: 68–72.

REID, Richard A., and Dale W. Clements. "Facility Shutdown: A Model-Based Approach to Production Planning." 4Q: 43–49.

TATIKONDA, Lakshmi U., and Mohan V. Tatikonda. "Tools for Cost-Effective Product Design and Development." 2Q: 22–28.

TATIKONDA, Mohan V. "Design for Assembly: A Critical Methodology for Product Reengineering and New Product Development." 1Q: 31–38.

Inventory Management

HAYES, Timothy R. "An Inventory Control System for the Colorado School of Mines Quick Copy Center." 4Q: 50–53.

KEATON, Mark H. "A New Functional Approximation to the Standard Normal Loss Integral." 2Q: 58–62.

KRUPP, James A. G. "Measuring Inventory Management Performance." 4Q: 1–6.

COLEMAN, B. Jay, and M. Reza Vaghefi. "Heijunka (?): A Key to the Toyota Production System." 4Q: 31–35.

Just-in-Time/Zero Inventory: Case Studies

BILLESBACH, Thomas J. "Simplified Flow Control Using Kanban Signals." 2Q: 72–75.

BILLESBACH, Thomas J., and Roger Hayen. "Long-Term Impact of Just-in-Time on Inventory Performance Measures." 1Q: 62–67.

HOBBS, O. Kermit, Jr. "Application of JIT Techniques in a Discrete Batch Job Shop." 1Q: 43–47.

Lot/Order Sizing

BAKER, R. C., Ray-E Chang, and I-Chiu Chang. "Switching Rules for JIT Purchasing." 3Q: 13–17.

Materials Management (General)

LAU, R. S. S. "An Integrated Approach to Batch Manufacturing Systems." 3Q: 29–33.
LOCKAMY III, Archie. "A Delivery Performance Measurement System Framework for Improved Customer Responsiveness." 2Q: 17–21.
MCDERMOTT, Christopher M., and Gregory N. Stock. "The Use of Common Parts and Designs in High-Tech Industries: A Strategic Approach." 3Q: 65–69.
MURPHY, Lisa D. "Closing the Gate on Hazardous Materials." 2Q: 67–71.
PARK, Sunghil. "Quick Response with Overseas Production." 4Q: 11–14.
PARTOVI, Fariborz Y., and Walter E. Hopton. "The Analytic Hierarchy Process As Applied to Two Types of Inventory Problems." 1Q: 13–19.

Materials Requirements Planning (MRP)

SOUNDERPANDIAN, Jayavel. "MRP on Spreadsheets: An Update." 3Q: 60–64.

Process Industry

BILLESBACH, Thomas J. "Applying Lean Production Principles to a Process Facility." 3Q: 40–44.

Production Planning

ALLEN, Stuart J., and Edmund W. Schuster. "Practical Production Scheduling with Capacity Constraints and Dynamic Demand: Family Planning and Disaggregation." 4Q: 15–21.
ATWATER, J. Brian, and Satya S. Chakravorty. "Does Protective Capacity Assist Managers in Competing Along Time-Based Dimensions?" 3Q: 53–59.
HOLLAND, Jean. "Scheduling Patients in Hemodialysis Centers." 2Q: 76–80.
NEWMAN, W. Rocky, and Mark D. Hanna. "Including Equipment Flexibility in Break-Even Analysis: Two Examples." 1Q: 48–52.
PURPURA, James A. "Drawing the Line on Inflexibility." 3Q: 9–12.

Purchasing Interface

AULL-HYDE, Rhonda, Conrado M. Gempesaw II, and Indu Sundaresan. "Procurement Practices in the U. S. Broiler Industry: Shall We Call Them JIT?" 2Q: 11–16.
LEAVY, Brian. "Two Strategic Perspectives on the Buyer-Supplier Relationship." 2Q: 47–51.
MIN, Hokey, and Dooyoung Shin. "A Group Technology Classification and Coding System for Value-Added Purchasing." 1Q: 39–42.

Quality Assurance/Control

CHANG, Pao-Long, and Kuen-Horng Lu. "Reducing Inventory/Sale Monthly Index of Spare Parts by Quality Control Tools." 4Q: 69–74.
HART, Marilyn K., and Robert F. Hart. "The Evaluation of a Measurement System." 4Q: 22–26.
LUTMAN, William. "ISO 9000: Can America Demonstrate a Commitment to Quality?" 2Q: 81–85.
VAUGHAN, Timothy S. "An Alternative Framework for Short-Run SPC." 3Q: 48–52.

Shop Floor Control/Scheduling

PENDEGRAFT, Norman, Kenneth P. Kees, and Mark A. Lawson. "A Low-Cost Work Order Tracking System." 4Q: 27–30.
SCHMAHL, Karen E., and Sam Anand. "Impact of a Decision Support and Finite Scheduling System on a Large Machine Shop." 4Q: 54–59.

Surveys

ELMUTI, Dean, and Yunus Kathawala. "A Preliminary Analysis of Deming's Quality Improvement Program: Some Insights." 2Q: 52–57.
IM, Jin H, Sandra J. Hartman, and Philip J. Bondi. "How Do JIT Systems Affect Human Resource Management?" 1Q: 1–4.
INMAN, R. Anthony. "The Impact of Lot-Size Reduction on Quality." 1Q: 5–7.
MORAS, Rafael G., Constantino Moras Sánchez, and Roger G. Ford. "Quality Success Stories in San Antonio Industry." 4Q: 36–42.
NORRIS, Daniel M., Robert D. Swanson, and Yung-

Lin Chu. "Just-in-Time Production Systems: A Survey of Managers." 2Q: 63–66.
SCULLY, Joseph I., and Stanley E. Fawcett. "International Procurement Strategies: Challenges and Opportunities for the Small Firm." 2Q: 39–46.
SELLANI, Robert J. "Organizational Lag and its Effects on Financial Performance." 3Q: 77–81.
SPENCER, Michael S., Patricia J. Daugherty, and Dale S. Rogers. "Towards a Deeper Understanding of JIT: A Comparison Between APICS and Logistics Managers." 3Q: 23–28.

Synchronous Manufacturing/TOC

COOK, David P. "A Simulation Comparison of Traditional, JIT, and TOC Manufacturing Systems in a Flow Shop with Bottlenecks." 1Q: 73–78.
DEMMY, W. Steven, and Barbara Sue Demmy. "Drum-Buffer-Rope Scheduling and Pictures for the Yearbook." 3Q: 45–47.

Miscellaneous

ARDALAN, Alireza. "Estimating Time Standards for Products with Short Life Cycles." 4Q: 60–63.
BENSON, John, Spencer Bruil, Don Coghill, Rebecca Huber Cleator, Terry Keller, and Dan Wolf. "Self-Directed Work Teams." 1Q: 79–83.
BROWN, Steve. "TQM and Work Study: Partners in Excellence." 3Q: 34–39. GILBERT, James P., and Anthony L. Patti. "A Problem Reporting and Tracking System for New Product Development." 4Q: 7–10.
HAYNSWORTH, Toby, and Gerald Perselay. "Youth Apprenticeship Programs: A Better Source of Entry-Level Workers." 2Q: 6–10.
KARUPPAN, Corinne M. "Stress Management in a Highly Automated Environment." 2Q: 29–34
KNOTTS, Rose, and Sharynn Tomlin. "A Comparison of TQM Practices in U. S. and Mexican Companies." 1Q: 53–58.
PATTI, Anthony L., and James P. Gilbert. "A Problem Reporting and Tracking System for New Product Development." 4Q: 7–10.